MACC Alliance of Connected Communities

Minneapolis, Minnesota

Consolidated Financial Statements
Auditor's Report
For the Years Ended
December 31, 2013 and 2012

Carpenter Evert
Certified Public Accountants

CONTENTS

	PAGE
INDEPENDENT /	AUDITOR'S REPORT1
EXHIBIT A:	Consolidated Statements of Activities and Changes in Net Assets – For the Years Ended December 31, 2013 and 2012
EXHIBIT B:	Consolidated Statement of Functional Expense – For the Year Ended December 31, 2013 with Comparative Totals for 2012
EXHIBIT C:	Consolidated Statement of Functional Expense – For the Year Ended December 31, 2012
EXHIBIT D:	Consolidated Statements of Financial Position – December 31, 2013 and 2012
EXHIBIT E:	Consolidated Statements of Cash Flows – For the Years Ended December 31, 2013 and 2012 6
NOTES TO CONS	SOLIDATED FINANCIAL STATEMENTS7-12
	ADDITIONAL INFORMATION
STATEMENT OF	AUDITOR'S RESPONSIBILITY
SCHEDULE I:	Consolidating Schedule of Revenue And Expense – For the Year Ended December 31, 2013
SCHEDULE 2:	Consolidating Schedule of Assets and Liabilities – December 31, 2013

Minnesota Center - Suite 940

Carpenter Evert

7760 France Avenue South

Bloomington, Minnesota 55435

952-831-0085 Fax 952-831-0792

Independent Auditor's Report

Board of Directors
MACC Alliance of Connected Communities
Minneapolis, Minnesota

We have audited the accompanying consolidated financial statements of MACC Alliance of Connected Communities, which comprise of the consolidated statements of financial position as of December 31, 2013 and 2012, and the related consolidated statements of activities and changes in net assets, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of MACC Alliance of Connected Communities as of December 31, 2013 and 2012, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Cartified Public Accountants

CONSOLIDATED STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS FOR THE YEARS ENDED DECEMBER 31, 2013 and 2012

2012	Temporarily	Restricted Total		120,000 \$ 146.816		- 3,612,443	- 74,202	- 2.106		(102,213)	17,787 4,250,184		4,002,220		164,787	
	Te	Unrestricted R		\$ 26,816 \$	414,617	3,612,443	74,202	2,106	•	102,213	4,232,397		4,002,220		164,787	1 0 0
		Total		151,266	564,374	3,921,649	79,024	2,421		191	4,718,734		4,564,274		164,706	00777
2013	Temporarily	Restricted		\$ 87,000	ž	1	ñ	ï		(238,328)	(151,328)		i		ř	
		Unrestricted		\$ 64,266	564,374	3,921,649	79,024	2,421		238,328	4,870,062		4,564,274		164,706	00777
			Support and Revenue:	Contributions	Government Grants and Contracts	Service Fees	Membership Dues	Interest and Other Income	Net Assets Released from Restrictions:	Satisfaction of Program Restrictions	Total Support and Revenue	Expense:	Program Services	Support Services:	Management and General	Fundraicing

The accompanying Notes to Consolidated Financial Statements are an integral part of these statements.

66,630

17,787

48,843

(24,674)

(151,328)

126,654

179,134

179,134

Total Support Services Total Expense

181,334 4,183,554

181,334 4,183,554 685,536

220,000

٠

465,536

660,862

68,672

592,190

사

618,906

202,213

416,693

685,536

220,000

465,536

Net Assets - Beginning of Year

Change in Net Assets

Net Assets - End of Year

MACC ALLIANCE OF CONNECTED COMMUNITIES
CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSE
FOR THE YEAR ENDED DECEMBER 31, 2013 WITH COMPARATIVE TOTALS FOR 2012

2012		Total	All	Services	\$ 1,899,846	297,493	132,709	87,835	2,417,883	1,366,243	192,990	92,578	29,243	46,383	23,805	4,394	2,073	7,962	\$ 4,183,554
		Total	All	Services	\$ 2,271,756	356,688	161,239	18,335	2,808,018	1,447,206	190,502	120,477	46,505	46,529	26,320	19,049	4,506	34,296	\$ 4,743,408
2013 Support Services	-	lotal	Support	Services	\$ 83,834	10,701	4,837	250	99,922	52,240	8,909	3,855	12,248	1,409	•	414	87	20	\$ 179,134
	מחלות אבו אורבא		Fund-	raising	\$ 11,143	Ē.	K.		11,143	3,050	205	ą	٠	Œ	ĩ	30	•		\$ 14,428
			Management	& General	\$ 72,691	10,701	4,837	250	88,779	49,190	8,704	3,855	12,248	1,409	*	384	87	20	\$ 164,706
ra e		lotal	Program	Services	\$ 2,187,922	345,987	156,402	17,785	2,708,096	1,394,966	181,593	116,622	34,257	45,120	26,320	18,635	4,419	34,246	\$ 4,564,274
					Wages	Employee Benefits	Payroll Taxes	Temporary Agency	Subtotal Personnel	Professional Fees	Office and Technology	Occupancy	Other Expense	Staff and Volunteer Training	National Dues	Telecommunication	Transportation	Depreciation	Total Expense

The accompanying Notes to Consolidated Financial Statements are an integral part of this statement.

MACC ALLIANCE OF CONNECTED COMMUNITIES
CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSE
FOR THE YEAR ENDED DECEMBER 31, 2012

	Total	All	Services	\$ 1,899,846	297,493	132,709	87,835	2,417,883	1,366,243	192,990	92,578	29,243	46,383	23,805	4,394	2,073	7,962	\$ 4,183,554
	Total	Support	Services	\$ 86,412	11,067	4,937	3,267	105,683	53,099	9,818	2,750	8,394	1,492	ű	42	45	11	\$ 181,334
Support Services		Fund-	raising	\$ 11,547	*		(0)	11,547	2,000	Э	:16	10	1	(11	(0)		*	\$ 16,547
Su		Management	& General	\$ 74,865	11,067	4,937	3,267	94,136	48,099	9,818	2,750	8,394	1,492)(K	42	45	11	\$ 164,787
•	Total	Program	Services	\$ 1,813,434	286,426	127,772	84,568	2,312,200	1,313,144	183,172	89,828	20,849	44,891	23,805	4,352	2,028	7,951	\$ 4,002,220
				Wages	Employee Benefits	Payroll Taxes	Temporary Agency	Subtotal Personnel	Professional Fees	Office and Technology	Occupancy	Other Expense	Staff and Volunteer Training	National Dues	Telecommunication	Transportation	Depreciation	Total Expense

The accompanying Notes to Consolidated Financial Statements are an integral part of this statement.

MACC ALLIANCE OF CONNECTED COMMUNITIES CONSOLIDATED STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2013 and 2012

<u>ASSETS</u>	2013	2012
Current Assets: Cash and Cash Equivalents Accounts Receivable Grants Receivable Prepaid Expense Total Current Assets	\$ 952,903 201,423 89,824 1,244,150	\$ 941,468 217,370 60,000 145,787 1,364,625
Long-term Assets: Property and Equipment - Net Net Long-term Assets TOTAL ASSETS	129,856 129,856 \$ 1,374,006	34,240 34,240 \$ 1,398,865
LIABILITIES AND NET ASSETS		
Current Liabilities: Accounts Payable Accrued Expense Deferred Revenue Total Current Liabilities Notes Payable to Founders Total Liabilities	\$ 1,088 427,320 29,162 457,570 255,574 713,144	\$ 35,092 407,958 14,705 457,755 255,574 713,329
Net Assets: Unrestricted Temporarily Restricted Total Net Assets TOTAL LIABILITIES AND NET ASSETS	592,190 68,672 660,862 \$ 1,374,006	465,536 220,000 685,536 \$ 1,398,865

MACC ALLIANCE OF CONNECTED COMMUNITIES CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2013 and 2012

Increase (Decrease) in Cash		2013	_	2012
Cash Flows from Operating Activities: Change in Net Assets Total Adjustments	\$	(24,674) 166,021	\$	66,630 (92,589)
Net Cash Provided by Operating Activities		141,347		(25,959)
Cash Flows from Investing Activities: Purchase of property and equipment		(129,912)		(39,202)
Cash Flows from Financing Activities: None	,			=
Net (Decrease) in Cash and Cash Equivalents		11,435		(65,161)
Cash - Beginning of Year	-	941,468	A	1,006,629
Cash - End of Year	\$	952,903	\$	941,468

1. Summary of Significant Accounting Policies

Basis of Consolidation

The consolidated financial statements of MACC Alliance of Connected Communities (Alliance) include the accounts of MACC CommonWealth Services (MCW), and MACC Service Network, LLC. (MSN). Significant inter-company transactions have been eliminated. The Board of Directors of the Alliance controls the appointment of the MCW Board of Directors and the appointment of the MSN Board of Governors. MCW became the single member entity of the Alliance on January 1, 2011. MSN became the single member of the Alliance on February 22, 2012.

Organizational Purpose

MACC Alliance of Connected Communities (Alliance), launched in 1999, is a partnership of community-based social service organizations, primarily neighborhood and community centers, with the primary goal of advocating collectively for changes in both policy and practice in order to affect long-term, systemic change in the lives of low-income individuals, families and communities in the Minneapolis/St. Paul Metropolitan area.

MACC CommonWealth Services, Inc. (MCW) was launched by the Alliance in 2007 to provide management services to Alliance non-profit member organizations. Service is provided in the areas of finance, human resources, information technology, medical billing, facilities, and client data management. MCW is managed by its Board of Directors, which is appointed by the Board of Directors of the Alliance.

MACC Service Network, LLC. (MSN) was launched by the Alliance in 2012 to provide operating flexibility for fund raising and program operation of and between Alliance members.

Fund Accounting

In order to observe the limitation and restrictions placed on resources available to the Alliance, MCW, and MSN, the accounts are maintained in accordance with the principles of fund accounting. This is the procedure whereby resources are classified for accounting and reporting purposes into net asset groupings established according to their nature and restrictions. A description of the groupings is as follows:

<u>Unrestricted Net Assets</u> – Net assets which are neither permanently nor temporarily restricted by donor-imposed stipulations. These net assets include both board designated and undesignated amounts. Property and equipment is reported as unrestricted net assets.

<u>Temporarily Restricted Net Assets</u> – The part of net assets of Alliance, MCW, and MSN resulting from contributions and other inflows of assets whose use is limited by donor-imposed stipulations that either expire by passage of time or can be fulfilled and removed by actions pursuant to those stipulations.

1. Summary of Significant Accounting Policies (continued)

Cash and Cash Equivalents

For purposes of the statements of cash flows, the Alliance, MCW, and MSN considers all highly liquid debt instruments purchased with an original maturity of three months or less to be cash equivalents.

Accounts Receivable and Doubtful Accounts

The Alliance, MCW, and MSN extends credit to their customers on terms established for individual customers. Receivables are recorded at amounts billed and are generally due when billed. Amounts outstanding for more than 30 days are considered delinquent. Accounts receivable are generally uncollateralized and overdue balances may be charged interest at 1% per month. Alliance, MCW, and MSN review accounts receivable balances on a periodic basis and writes off delinquent receivables when they are considered uncollectible.

Equipment

All major expenditures for equipment in excess of \$2,500 are recorded at cost if purchased, or an estimated market value if donated. Depreciation is provided using the straight-line method, over the following estimated useful lives:

Computer Equipment Furniture and Equipment

2-5 years 3-10 years

Contributions

Contributions are recorded when received and recognized as support in the period received. If donor-imposed restrictions accompany the contribution, the amount is recorded as temporarily or permanently restricted until the donor-imposed restrictions expire or are fulfilled. Temporarily restricted net assets are reclassified to unrestricted in the period donor-imposed restrictions expire or are fulfilled, and are reported in the Statements of Activities under the Support and Revenue Category — Net Assets Released from Restrictions, except when receipt and satisfaction occur in the same period, in which case the contribution is shown as unrestricted.

Contributions of long-lived assets are recorded as temporarily restricted when received and the restriction is satisfied as they are depreciated.

<u>Promises-To-Give (Pledges Receivable)</u>

Unconditional promises-to-give are recognized in the period the promises are made. Conditional promises-to-give are recognized when the conditions on which they depend are substantially met, that is, when the conditional promise becomes unconditional.

1. Summary of Significant Accounting Policies (continued)

Functional Allocation of Expense

Expenses are recorded in functional categories when incurred. In certain cases, allocations between categories must be made. When allocations are required, they are based on the best estimates of management.

Income Tax

The Alliance and MCW have a tax-exempt status under Section 501(c)(3) of the Internal Revenue Code. MSN is a disregarded tax entity of the Alliance. The Organizations have adopted *Accounting for Uncertainty in Income Taxes*, ASC 740-10. The policy of Alliance and MCW is to evaluate uncertain tax positions, at least annually, for the potential for income tax exposure from unrelated business income or from loss of nonprofit status. Alliance and MCW continue to operate consistent with their original exemption applications and each year takes the necessary actions to maintain their exempt status. Alliance and MCW have been classified as organizations that are not private foundations under the Internal Revenue Code and charitable contributions by donors are tax deductible. In compliance with its exempt status, Alliance and MCW annually file a Return of Organization Exempt From Income Tax (Form 990) and Exempt Organization Income Tax Return (Form 990-T). The returns for the years ending December 31, 2010 and later remain subject to examination by the Internal Revenue Service.

MACC CommonWealth Services has determined that the revenue from services it provides to organizations that are not Founding Members are subject to unrelated business income tax. In 2013, there was a taxable loss of \$95,728 from providing these services which will carryover as a net operating loss to future years.

Risks and Uncertainties

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Subsequent Events

The Alliance, MCW, and MSN have evaluated the effect that subsequent events would have on the financial statements through June 12, 2014, which is the date financial statements were available to be issued.

2. Significant Concentrations of Credit Risk

The Alliance, MCW, and MSN provide services within the Twin Cities area. Contributions, service fees and accounts receivable are from local institutions and members.

Concentrations of Credit Risk Arising from Cash Deposits in Excess of Insured Limits

At December 31, 2013 and 2012, Alliance, MCW, and MSN had funds on deposit in a local financial institution in excess of federally insured limits.

3. Equipment

MCW's equipment was comprised of the following as of:

	December 31,					
	2013		2012			
Computer Equipment	\$ 281,025	\$	154,041			
Furniture & Equipment	2,928		(4)			
	283,953		154,041			
Less Accumulated Depreciation	154,097		119,801			
	\$ 129,856	\$	34,240			

Depreciation and amortization expense of \$34,296 and \$7,962 was recorded for the years ended December 31, 2013 and 2012, respectively.

4. Notes Payable to Founders

Non-interest bearing notes payable to founders are as follows as of:

	December 31,						
	2013	2012					
Pillsbury United Communities	\$ 147,753	\$ 147,753					
The Family Partnership	84,405	84,405					
Plymouth Christian Youth Center	17,225	17,225					
Phyllis Wheatley Community Center	<u>6,191</u>	6,191					
	<u>\$ 255,574</u>	\$ 255,574					

The member notes are payable upon dissolution of MCW unless prepaid.

5. <u>In-kind Contributions</u>

The Alliance, MCW, and MSN record in-kind contributions at fair market value at date of donation. In-kind contributions include the following as of:

	Decen	nber 31,
	2013	2012
Interest	<u>\$ 12,816</u>	<u>\$ 12,816</u>

6. <u>Leased Facilities</u>

MCW leases office space from The Family Partnership on a month-to-month basis. Rent expense was \$111,810 and \$83,347 for the years ending December 31, 2013 and 2012, respectively.

7. <u>Pension Plan</u>

MCW initiated a 403(b) retirement plan January 1, 2009. The plan is funded by discretionary employer profit sharing and matching contributions, and employee contributions. Employer contributions of \$102,045 and \$95,586 were made in the years ended December 31, 2013 and 2012, respectively.

8. Temporarily Restricted Net Assets

Temporarily restricted net assets consisted of amounts from the following as of:

	Dece	mber 31,
	2013	2012
Capacity Building Strategies	\$ 60,000	\$ 120,000
Wagner Travel Expense	8,672	-
Client Data System Development	<u> </u>	100,000
	\$ 68,672	\$ 220,000

9. Line-of-Credit

MCW maintains a \$150,000 line-of-credit with Wells Fargo Bank at a rate of Prime plus .45% which expires October 31, 2014. Principal is due on demand and is unsecured. Balance was \$-0- for the year ended December 31, 2013 and 2012.

10. Cash Flow Operating Adjustments

Adjustments to reconcile Change in Net Assets to Net Cash (Used) by Operating Activities were as follows as of:

		December 31,					
		2013	2012				
Depreciation Increases (Decreases) in Current Liabilities:	\$	34,296	\$	7,962			
Accounts Payable		(24,929)		5,703			
Accrued Expense		19,362		70,547			
Deferred Revenue		14,457		(16,440)			
Decreases (Increases) in Current Assets:							
Accounts Receivable		6,872		(23,584)			
Grants receivable		60,000		(60,000)			
Prepaid Expense	-	55,963		(76,777)			
Total Adjustments	\$	166,021	\$	(92,589)			

ADDITIONAL INFORMATION

Minnesota Center • Suite 940

Carpenter Evert

7760 France Avenue South

Bloomington, Minnesota 55435

952-831-0085 Fax 952-831-0792

Statement of Auditor's Responsibility

Board of Directors

MACC Alliance of Connected Communities

Minneapolis, Minnesota

We have audited the consolidated financial statements of MACC Alliance of Connected Communities as of and for the years ended December 31, 2013 and 2012, and our report thereon dated June 12, 2014, which expressed an unmodified opinion on those consolidated financial statements, appears on page 1.

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The consolidating schedule of assets and liabilities as of December 31, 2013 and 2012, and the consolidating schedule of revenue and expense for the years ended December 31, 2013 and 2012, are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Certified Public Accountants

Congrested Event + associates, Ald.

Minneapolis, Minnesota June 12, 2014

MACC ALLIANCE OF CONNECTED COMMUNITIES CONSOLIDATING SCHEDULE OF REVENUE AND EXPENSE FOR THE YEAR ENDED DECEMBER 31, 2013

	MACC Alliance of Connected Communities			MACC CommonWealth Services		MACC Services Network, LLC		minations	2013 Total
Support and Revenue:									•
Contributions	\$	35,299	\$	24,816	\$	96,949	\$	(5,798)	151,266
Government Grants and Contracts		*		257,478		306,896		~	564,374
Service Fees		300		3,943,558		74,520		(96,729)	3,921,649
Membership Dues		79,024		ā		:7		=	79,024
Interest and Other Income				2,421					2,421
Total Support and Revenue		114,623	-	4,228,273		478,365		(102,527)	4,718,734
Expense:									
Wages		45,872		2,175,424		50,460		€	2,271,756
Employee Benefits		2		356,688				8	356,688
Payroll Taxes		2		161,239		¥		Δ.	161,239
Temporary Agency		2		18,335		2		28	18,335
Total Personnel Expense	•	45,872		2,711,686	9	50,460		<u> </u>	2,808,018
Professional Fees		92,350		1,118,814		332,771		(96,729)	1,447,206
Program Expense		-				9		8	1.5
Telecommunication		285		18,846		488		(570)	19,049
Office and Technology		1,844		189,136		2,770		(3,248)	190,502
Occupancy		990		120,477		990		(1,980)	120,477
Transportation		112		4,162		232		5	4,506
Staff and Volunteer Training		3,163		42,961		405		-	46,529
Other Expense		4,679		41,826		¥		: ¥	46,505
National Dues		26,320		99#6		¥		260	26,320
Depreciation		- Je		34,296		×		1000	34,296
Total Expense		175,615		4,282,204		388,116		(102,527)	4,743,408
Change in Net Assets from Operations		(60,992)		(53,931)		90,249		:(#)	(24,674)
Net Assets - Beginning of Year		122,030		549,966		14,540		(1,000)	685,536
Net Assets - End of Year	\$	61,038	\$	496,035	\$	104,789	\$	(1,000)	660,862

MACC ALLIANCE OF CONNECTED COMMUNITIES CONSOLIDATING SCHEDULE OF ASSETS AND LIABILITIES DECEMBER 31, 2013

<u>ASSETS</u>	MACC Alliance of Connected Communities		MACC CommonWealth Services		MACC Services Network, LLC		Eliminations		2013 Total	
Current Assets:										
Cash and Cash Equivalents	\$	65,476	\$	773,602	\$	113,825	\$	=	\$	952,903
Accounts Receivable		806		136,395		73,297	-	(9,075)		201,423
Grants Receivable		(#X)		14		100		, , ,		-
Prepaid Expense		:40		89,824		727		2		89,824
Total Current Assets	l .	66,282		999,821		187,122		(9,075)		1,244,150
Receivable from MCW		745		<u></u>		30		(745)		€.
Investment in MACC Service Network		1,000				3		(1,000)		920
Property and Equipment - Net	-		-	129,856	÷	120	_	= =	_	129,856
TOTAL ASSETS	\$	68,027	\$	1,129,677	\$	187,122	\$	(10,820)	\$	1,374,006
LIABILITIES AND NET ASSETS										
Current Liabilities:	.	52	ċ	10 111	۸.		۸.	(0.075)	_	4 000
Accounts Payable	\$		\$	10,111	\$	02.222	\$	(9,075)	\$	1,088
Accrued Expense Deferred Revenue		4,499		340,488		82,333		172		427,320
Total Current Liabilities		2,438 6,989		<u>26,724</u> 377,323	_	82,333	_	(9,075)	-	29,162
Total Current Liabilities		0,369		3/7,323		82,333		(9,075)		457,570
Notes Payable to Founders		1.7		256,319				(745)		255,574
Total Liabilities		6,989		633,642		82,333		(9,820)		713,144
Net Assets:										
Unrestricted		1,038		487,363		104,789		(1,000)		592,190
Temporarily Restricted		60,000		8,672		* .	v	290		68,672
Total Net Assets		61,038		496,035		104,789		(1,000)		660,862
TOTAL LIABILITIES AND NET ASSETS	\$	68,027	\$	1,129,677	\$	187,122	\$	(10,820)	\$	1,374,006